East-West Gateway Board of Directors

Steve Stenger, Chair
Mark A. Kern, Vice Chair
Robert Elmore, 2nd Vice Chair
Tim Brinker
Steve Ehlmann
Barbara Geisman
C. William Grogan
Emeka Jackson-Hicks
Carol Johnson
Reggie Jones
Richard Kellett
Lyda Krewson
Mark Kupsky
John A. Laker
Norman McCourt
Roy Mosley
Kurt Prenzler
Lewis Reed
Herbert Simmons
Tom Smith
Ken Waller
Michael Walters
John White

Non-Voting Members

Erin Aleman
Erika Kennett
Patrick McKenna
John Nations
Aaron Willard

East-West Gateway Executive Advisory Committee

Tom Curran, Chair
Norman Etling, Vice Chair
Tom Blair
Samuel Borders
Darius Chapman
David Courtway
Ronald Davis
Gary Elmestad
Maurice Falls
John Greifzu
Barb Hohlt
Douglas E. Hulme
Jason Jonas
Jeffrey Kein
Pat Kelly
Edie Koch
Stephanie Leon-Streeter
Jessica Mefford-Miller
Aaron Metzger
Judy Nelson
Kevin Terveer
Todd Waelterman
Jonathan Zimmermann

St. Louis Area Regional Response System Board of Directors

Don Feher, President
Bill Roche, Vice President
Warren Robinson, Treasurer
Anthony Falconio, Secretary
Michael Arnhart
Jon Belmar
Greg Brown
Gary Christmann
Abraham Cook
Les Crews
Mark Diedrich
Anthony Falconio
Don Feher
Jim Fingerhut
Todd Fulton
Sarah Gamblin-Luig
Brian Gettemeier
Justen Hauser
Chris Hunt
Dennis Jenkerson
Joann Leykam
Brian Naeger
Ryan Nichols
John E. Nowak
Lawrence O’Toole
Vanessa Poston
Lynden Prange
Derek L. Rieger
Warren Robinson
Bill Roche
Herbert Simmons
David Todd
Cathy Vaisvil
Ryan Weber
John Whitaker

Ex Officio
Jim Wild
Emeritus
Morris A. Taylor

When the city of Highland, Illinois, updated their town square, a series of ceramic tiles was created by Highland citizens to be placed on the wall behind the new bandstand. The artwork represents a true community effort and a tiny artistic view of the neighborhoods, businesses and people at work and at play in Highland.
To our colleagues

How do you define community?
A community can be as small as a few individuals, like a circle of close friends, to a larger group with a common interest, such as a church or civic organization, to a broad population defined by geography, such as a city or school district. For the East-West Gateway Council of Governments, the community we serve is a large, diverse region that encompasses the city of St. Louis and seven surrounding counties, hundreds of municipalities and more than 2.8 million residents.

Established in 1965, East-West Gateway has always been dedicated to building and strengthening the fabric of our regional community. We accomplish this by making smart investments in transportation infrastructure, serving as a hub for regional data and information, planning for a sustainable and resilient region, and generating consensus among regional leaders and elected officials.

The years ahead hold significant challenges as well as opportunities for the St. Louis community. Harnessing the immense potential of our region will require a coordinated, coalition-building approach. That’s why East-West Gateway’s Board of Directors convened a summit last spring around four core issues: economic development, workforce and education, crime and safety, and a common voice on state policy.

The summit brought together leaders from the government, nonprofit, and business sectors to chart a joint course in these areas, which are critical to the region’s prosperity. Modeled after the successful framework established by the St. Louis Regional Freightway, East-West Gateway will coordinate the formation of working groups to create a strategy for addressing these vital issues.

Creating equitable progress for the St. Louis region requires a thorough understanding of what our community looks like. Over the past year, East-West Gateway has been compiling the latest update to Where We Stand, the agency’s statistical snapshot of the region. This extensive report contains 130 metrics comparing St. Louis among the nation’s 50 most populous metro areas. The eighth edition of Where We Stand, published in the fall of 2018, contains a special focus on the priorities outlined at the board summit.

One of the most important community assets in the region is the MetroLink light rail system. The system provides thousands of St. Louis residents with access to jobs, education, entertainment, and services. In April, East-West Gateway’s Board of Directors engaged a consulting team to perform a comprehensive security assessment of the system. The extensive audit will examine current policies and provide recommendations to improve safety for MetroLink riders.

On a larger scale, the St. Louis Area Regional Response System (STARRS) is improving the security of the region’s communities through the implementation of a federal Complex Coordinated Terrorist Attack (CCTA) grant. As part of the program, STARRS and the region’s public safety agencies are currently planning several exercises to test CCTA operational procedures and will ultimately develop a coordinated, unified response plan.

East-West Gateway also works to ensure the St. Louis community is vibrant and healthy by maintaining the region’s air, water, and environmental quality. In April, East-West Gateway and the U.S. EPA hosted freight, transportation, and environmental organizations to share several initiatives aimed at helping inland ports reduce their air emissions. In addition, OneSTL continues to host a monthly sustainability lab that draws together various community partners in the region to collaborate on projects related to green infrastructure, food access, biodiversity, and other topics.

The East-West Gateway region contains a varied set of neighborhoods, cities, and geographies, but we are all part of the larger community that is the St. Louis area. East-West Gateway is dedicated to pursuing partnerships, programs, and plans that strengthen this shared community and create the highest possible quality of life for all its residents.

Steve Stenger, Chair

Mark Kern, Vice Chair

Jim Wild, Executive Director
**Latest Edition of Where We Stand Offers Important Insight on Regional Issues**

The eighth edition features 130 metrics with a focus on economic development, workforce and education, and crime and public safety.

**In May of this year,** the East-West Gateway Council of Governments Board of Directors and leaders from the nonprofit and business sectors gathered to think holistically about the needs of the St. Louis region, engaging in a candid discussion of the area’s most pressing issues.

The Board, which includes the chief elected officials from the city of St. Louis and seven counties served by East-West Gateway, represents all parts of the region—urban, suburban, and rural—and includes a range of political affiliations. In an era when division and mistrust characterize so much of our nation’s public discourse, this summit showed what is possible when individuals with different backgrounds and philosophies listen respectfully to each other, seek common ground, and find ways to work together.

Although there was not unanimous agreement on all of the topics covered, the discourse did generate consensus among St. Louis’ regional leaders that four interrelated topics stood out as strategic priorities for the region—economic development, workforce and education, crime and public safety, and a common voice on state policy.

At the direction of the Board, East-West Gateway is now convening working groups to determine how different jurisdictions in the region can work together to address each of these pressing concerns.

As this conversation on regional priorities took place, East-West Gateway was preparing to release the latest edition of *Where We Stand*. First published in 1992, *Where We Stand* compares St. Louis among the 50 most populous metropolitan areas in the country across a host of metrics. The St. Louis area used in the metrics for *Where We Stand* encompasses the full 15-county Metropolitan Statistical Area, including Warren and Lincoln counties in Missouri and Jersey, Macoupin, Bond, and Clinton counties in Illinois.

Through the years, the research in *Where We Stand* has provided a basis for thought-provoking discussions around regional challenges and opportunities. East-West Gateway’s staff quickly realized the data and analysis provided by *Where We Stand* could serve as an important tool for guiding and measuring progress in the critical topics outlined by the region’s leaders.

The eighth edition, released in the fall of 2018, reflects this goal with several changes from previous editions. The report’s focus has been narrowed to home in on three of the four strategic priorities for the region identified by East-West Gateway’s Board of Directors and features chapters dedicated to economic development, workforce and education, and crime and public safety, plus an introductory chapter on the changing demographics of the region. An important step in making progress in these areas is first identifying the region’s strengths as well as where it needs to improve.
For instance, the region has some clear indicators of economic strength and competitive advantage. The St. Louis area’s unemployment rate of 3.7 percent in 2017 was substantially lower than the national average of 4.4 percent. Our quality of life is boosted by a relatively low cost of living and low levels of congestion. However, there are ways in which the St. Louis economy lags behind its peer regions. In particular, the region has relatively low employment growth, ranking 40th out of 50. Further, its 2.2 percent change in per capita income growth puts it behind other Midwestern regions, such as Kansas City, Milwaukee, Cincinnati, and Indianapolis. Such analysis gives regional leaders insight on how to strategically target resources and initiatives.

Another subtle change in this edition is the treatment of racial disparity. The last three editions of Where We Stand had separate sections that discussed differences in income and poverty among blacks and whites. The Ferguson Commission report and other work since has made even clearer the need to incorporate racial equity in discussions of every major issue the region faces. Thus, in this edition, discussions of racial equity and disparity are built into each chapter, rather than treated as a separate topic.

Building a more inclusive region is a goal that is complementary—and indeed, necessary—to addressing the three strategic priorities outlined at the board summit, and the latest edition details the ways in which St. Louis continues to grapple with racial disparities in these areas. For example, the median white household continues to have an income nearly twice that of the median black household, roughly $68,000 compared to $33,000. And while St. Louis has experienced significant growth in adults with advanced degrees, rising from 10 percent in 2007 to 14.1 percent in 2017, white adults in the region are still twice as likely to have a college degree as black adults.

The statistics mentioned above are just a handful of the 130 contained in the eighth edition of Where We Stand. The publication is complemented by a revamped webpage that now hosts all of the tables in the report as well as updated tables for most of the metrics reported in the seventh edition. In addition, the website contains in-depth technical supplements and Where We Stand Updates on some of the topics important to the region. You can visit Where We Stand online at www.ewgateway.org/wws.

East-West Gateway hopes that the eighth edition of Where We Stand will serve as a starting point for the discussions of the working groups on economic development, workforce and education, and crime and public safety. More broadly, the agency believes the report’s data and analysis can be a source of insight and stimulate thoughtful conversations across a host of regional issues.
<table>
<thead>
<tr>
<th>SUNDAY</th>
<th>MONDAY</th>
<th>TUESDAY</th>
<th>WEDNESDAY</th>
<th>THURSDAY</th>
<th>FRIDAY</th>
<th>SATURDAY</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td>1</td>
<td>2</td>
<td>3</td>
<td>4</td>
<td>5</td>
</tr>
<tr>
<td></td>
<td></td>
<td>New Year's Day</td>
<td></td>
<td></td>
<td>STARRS board</td>
<td></td>
</tr>
<tr>
<td>6</td>
<td>7</td>
<td>8</td>
<td>9</td>
<td>10</td>
<td>11</td>
<td>12</td>
</tr>
<tr>
<td>13</td>
<td>14</td>
<td>15</td>
<td>16</td>
<td>17</td>
<td>18</td>
<td>19</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Snow Moon</td>
<td>EAC meeting</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>20</td>
<td>21</td>
<td>22</td>
<td>23</td>
<td>24</td>
<td>25</td>
<td>26</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Martin Luther King, Jr. Birthday</td>
<td>Board meeting</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>27</td>
<td>28</td>
<td>29</td>
<td>30</td>
<td>31</td>
<td></td>
<td></td>
</tr>
<tr>
<td>SUNDAY</td>
<td>MONDAY</td>
<td>TUESDAY</td>
<td>WEDNESDAY</td>
<td>THURSDAY</td>
<td>FRIDAY</td>
<td>SATURDAY</td>
</tr>
<tr>
<td>--------</td>
<td>--------</td>
<td>---------</td>
<td>-----------</td>
<td>----------</td>
<td>--------</td>
<td>----------</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>1</td>
<td>2</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>3</td>
<td>4</td>
<td>5</td>
<td>6</td>
<td>7</td>
<td>8</td>
<td>9</td>
</tr>
<tr>
<td>Fat Tuesday</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>10</td>
<td>11</td>
<td>12</td>
<td>13</td>
<td>14</td>
<td>15</td>
<td>16</td>
</tr>
<tr>
<td>Daylight Savings begins</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>1</td>
<td>2</td>
</tr>
<tr>
<td>17</td>
<td>18</td>
<td>19</td>
<td>20</td>
<td>21</td>
<td>22</td>
<td>23</td>
</tr>
<tr>
<td>St. Patrick’s Day</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>24</td>
<td>25</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>26</td>
<td>27</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>28</td>
<td>29</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>30</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>31</td>
<td></td>
</tr>
<tr>
<td>SUNDAY</td>
<td>MONDAY</td>
<td>TUESDAY</td>
<td>WEDNESDAY</td>
<td>THURSDAY</td>
<td>FRIDAY</td>
<td>SATURDAY</td>
</tr>
<tr>
<td>--------</td>
<td>--------</td>
<td>---------</td>
<td>-----------</td>
<td>----------</td>
<td>--------</td>
<td>----------</td>
</tr>
<tr>
<td></td>
<td></td>
<td>1</td>
<td>2</td>
<td>3</td>
<td>4</td>
<td>5</td>
</tr>
<tr>
<td>7</td>
<td>8</td>
<td>9</td>
<td>10</td>
<td>11</td>
<td>12</td>
<td>13</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>14</td>
<td>15</td>
<td>16</td>
<td>17</td>
<td>18</td>
<td>19</td>
<td>20</td>
</tr>
<tr>
<td>Palm Sunday</td>
<td>EAC meeting</td>
<td></td>
<td></td>
<td>Good Friday/Passover</td>
<td></td>
<td></td>
</tr>
<tr>
<td>21</td>
<td>22</td>
<td>23</td>
<td>24</td>
<td>25</td>
<td>26</td>
<td>27</td>
</tr>
<tr>
<td>Easter</td>
<td>Earth Day</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>28</td>
<td>29</td>
<td>30</td>
<td></td>
<td></td>
</tr>
<tr>
<td>SUNDAY</td>
<td>MONDAY</td>
<td>TUESDAY</td>
<td>WEDNESDAY</td>
<td>THURSDAY</td>
<td>FRIDAY</td>
<td>SATURDAY</td>
</tr>
<tr>
<td>--------</td>
<td>--------</td>
<td>---------</td>
<td>-----------</td>
<td>----------</td>
<td>--------</td>
<td>----------</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>1</td>
<td>2</td>
<td>3</td>
<td>4</td>
</tr>
<tr>
<td>Cinco de Mayo</td>
<td>5</td>
<td>6</td>
<td>7</td>
<td>8</td>
<td>STARRS board</td>
<td>9</td>
</tr>
<tr>
<td>Ramadan</td>
<td>10</td>
<td>11</td>
<td>12</td>
<td>13</td>
<td>14</td>
<td>15</td>
</tr>
<tr>
<td>Mother's Day</td>
<td>16</td>
<td>17</td>
<td>18</td>
<td>19</td>
<td>20</td>
<td>21</td>
</tr>
<tr>
<td></td>
<td>Flower Moon</td>
<td>EAC meeting</td>
<td>22</td>
<td>23</td>
<td>24</td>
<td>25</td>
</tr>
<tr>
<td></td>
<td>Armed Forces Day</td>
<td>Board meeting</td>
<td>26</td>
<td>27</td>
<td>28</td>
<td>29</td>
</tr>
<tr>
<td>Memorial Day</td>
<td>30</td>
<td>31</td>
<td>32</td>
<td>33</td>
<td>34</td>
<td>35</td>
</tr>
</tbody>
</table>

April 2019

June 2019
<table>
<thead>
<tr>
<th>SUNDAY</th>
<th>MONDAY</th>
<th>TUESDAY</th>
<th>WEDNESDAY</th>
<th>THURSDAY</th>
<th>FRIDAY</th>
<th>SATURDAY</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>4</td>
<td>5</td>
<td>6</td>
<td>7</td>
<td>8</td>
<td>9</td>
</tr>
<tr>
<td></td>
<td>10</td>
<td>11</td>
<td>12</td>
<td>13</td>
<td>14</td>
<td>15</td>
</tr>
<tr>
<td>14</td>
<td>15</td>
<td>16</td>
<td>17</td>
<td>18</td>
<td>19</td>
<td>20</td>
</tr>
<tr>
<td>21</td>
<td>22</td>
<td>23</td>
<td>24</td>
<td>25</td>
<td>26</td>
<td>27</td>
</tr>
<tr>
<td>28</td>
<td>29</td>
<td>30</td>
<td>31</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**July 2019**

- **4 July**: Independence Day
- **15 July**: Buck Moon
- **18 July**: STARRS board

<table>
<thead>
<tr>
<th>SUNDAY</th>
<th>MONDAY</th>
<th>TUESDAY</th>
<th>WEDNESDAY</th>
<th>THURSDAY</th>
<th>FRIDAY</th>
<th>SATURDAY</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>2</td>
<td>3</td>
<td>4</td>
<td>5</td>
<td>6</td>
<td>7</td>
</tr>
<tr>
<td>9</td>
<td>10</td>
<td>11</td>
<td>12</td>
<td>13</td>
<td>14</td>
<td>15</td>
</tr>
<tr>
<td>18</td>
<td>19</td>
<td>20</td>
<td>21</td>
<td>22</td>
<td>23</td>
<td>24</td>
</tr>
<tr>
<td>25</td>
<td>26</td>
<td>27</td>
<td>28</td>
<td>29</td>
<td>30</td>
<td>31</td>
</tr>
<tr>
<td>SUNDAY</td>
<td>MONDAY</td>
<td>TUESDAY</td>
<td>WEDNESDAY</td>
<td>THURSDAY</td>
<td>FRIDAY</td>
<td>SATURDAY</td>
</tr>
<tr>
<td>--------</td>
<td>--------</td>
<td>---------</td>
<td>-----------</td>
<td>----------</td>
<td>--------</td>
<td>----------</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td>1</td>
<td>2</td>
<td>3</td>
</tr>
<tr>
<td>4</td>
<td>5</td>
<td>6</td>
<td>7</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>11</td>
<td>12</td>
<td>13</td>
<td>14</td>
<td>15</td>
<td>16</td>
<td>17</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td>EAC meeting</td>
<td></td>
<td></td>
</tr>
<tr>
<td>18</td>
<td>19</td>
<td>20</td>
<td>21</td>
<td>22</td>
<td>23</td>
<td>24</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>25</td>
<td>26</td>
<td>27</td>
<td>28</td>
<td>Board meeting</td>
<td></td>
<td>31</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

- **STARRS board** on the 8th
- **Sturgeon Moon** on the 15th
- **EAC meeting** on the 18th
- **Board meeting** on the 25th
November 2019

3 Daylight Savings ends
4 Election Day
10 Veterans Day (Observed)
17
24
28 Thanksgiving
1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30
<table>
<thead>
<tr>
<th>SUNDAY</th>
<th>MONDAY</th>
<th>TUESDAY</th>
<th>WEDNESDAY</th>
<th>THURSDAY</th>
<th>FRIDAY</th>
<th>SATURDAY</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td><strong>3</strong></td>
<td><strong>4</strong></td>
<td><strong>5</strong></td>
<td><strong>6</strong></td>
<td><strong>7</strong></td>
</tr>
<tr>
<td><strong>1</strong></td>
<td><strong>2</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>8</strong></td>
<td><strong>9</strong></td>
<td><strong>10</strong></td>
<td><strong>11</strong></td>
<td><strong>12</strong></td>
<td><strong>13</strong></td>
<td><strong>14</strong></td>
</tr>
<tr>
<td><strong>15</strong></td>
<td><strong>16</strong></td>
<td><strong>17</strong></td>
<td><strong>18</strong></td>
<td><strong>19</strong></td>
<td><strong>20</strong></td>
<td><strong>21</strong></td>
</tr>
<tr>
<td>Winter begins</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>22</strong></td>
<td><strong>23</strong></td>
<td><strong>24</strong></td>
<td><strong>25</strong></td>
<td><strong>26</strong></td>
<td><strong>27</strong></td>
<td><strong>28</strong></td>
</tr>
<tr>
<td>Hanukkah</td>
<td></td>
<td></td>
<td>Christmas</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>29</strong></td>
<td><strong>30</strong></td>
<td><strong>31</strong></td>
<td></td>
<td><strong>New Year’s Eve</strong></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

December 2019

- Cold Moon
- STARRS board
- Winter begins
- Hanukkah
- Christmas
- Kwanzaa
- New Year’s Eve
## Statement of Resources and Expenditures

<table>
<thead>
<tr>
<th>Resources:</th>
<th>2017* (audited)</th>
<th>2018 (estimated)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Federal grants</td>
<td>$6,570,806</td>
<td>$6,670,241</td>
</tr>
<tr>
<td>State appropriations and grants</td>
<td>300,030</td>
<td>276,546</td>
</tr>
<tr>
<td>Local contributions:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cash—per capita</td>
<td>321,407</td>
<td>321,407</td>
</tr>
<tr>
<td>Transportation project assessment fee</td>
<td>212,029</td>
<td>240,367</td>
</tr>
<tr>
<td>Cash—other</td>
<td>1,798,588</td>
<td>898,020</td>
</tr>
<tr>
<td>In-kind services</td>
<td>237,545</td>
<td>291,221</td>
</tr>
<tr>
<td>Miscellaneous income</td>
<td>58,546</td>
<td>65,542</td>
</tr>
</tbody>
</table>

**Total Resources**

$9,498,951 \quad $8,763,344

<table>
<thead>
<tr>
<th>Expenditures:</th>
<th>2017* (audited)</th>
<th>2018 (estimated)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries, benefits</td>
<td>$4,502,719</td>
<td>$4,544,070</td>
</tr>
<tr>
<td>Public agencies, planning consultants</td>
<td>2,811,422</td>
<td>2,358,370</td>
</tr>
<tr>
<td>In-kind services</td>
<td>237,545</td>
<td>291,220</td>
</tr>
<tr>
<td>Grant funded equipment and software</td>
<td>1,363,956</td>
<td>524,255</td>
</tr>
<tr>
<td>Other grant expenses and operating expenses</td>
<td>698,915</td>
<td>869,100</td>
</tr>
</tbody>
</table>

**Total Expenditures**

$9,614,557 \quad 8,587,015

**Change in Net Assets**

$ (115,606) \quad $ 176,329

*Full financial statement available upon request*
Transportation Planning Committee 2018
Norm Etling, Co-Chair
John Hicks, Co-Chair
Rich Bradley
Amanda Brauer
Tony Erwin
Maurice Falls
Jessica Gershman
Mark Gvillo
Mike Henderson
Kevin Hutchinson
Jason Jonas
Jerry J. Kane
Jeffrey Keirn
Pat Kelly
Grace Kyung
Aaron Metzger
John Miller
Chris Poehler
Richard Sauget, Jr.
Greg Smith
Wesley Stephen
Craig Tajkowski
Ron Williams

Air Quality Advisory Committee 2018
Stacy Allen
David Bloomberg
Jack Fishman
Susannah Fuchs
Mike Henderson
Jerry J. Kane
Pat Kelly
Kisha Lee
Gary Marshall
Brad McMahon
Heather Navarro
Michael Right
Jeremy Rogus
Christopher Schmidt
Ken Sharkey
Ryan Tilley
Betsy Tracy
James Watson
Emily Wilbur

Water Resources Committee 2018
Amy Beussink
Roland Biehl
Tracy Boaz
Steve Brendel
Bradley T. Brown
Rick Brown
Janet Buchanan
Barbara Churry
Katherine Dockery
Marc Eshelman
Christine M. Favilla
Timothy Ganz
Warren Grace
Tracy Haag
Mike Hartoin
Steven Herrington
John Hickey
Dennis Hogan
Peggy Horner
Jay Hoskins
John Johnson
Clint Jones
Christopher King
Abigail Lambert
Traci Lichtenberg
Bill Malach
John McPeeters
Jennifer Myerscough
Chris Neavile
Jamie Paige
Tom Schweiss
David Shanks
Amy Shaw
Curtis Skouby
Shawn Sullivan
Mary Vandevord
John Weber
Edward J. Weilbacher
David Wilson
Karla Wilson
Jianpeng (Jim) Zhou

Bicycle and Pedestrian Advisory Committee 2018
Grace Kyung, Chair
John Hicks, Co-Chair
Mallory Box
Liza Farr
Angelica Gutierrez
Kevin Jemison
Karen Karabell
John Kohler
Tom Nagel
Shaun Tooley
Sarah Vogt
Bryan Werner
Jeremy Wolfmeyer
The East-West Gateway Council of Governments provides a forum for representatives of local governments in the bi-state area to meet on a monthly basis to discuss regional issues and decide how best to use resources to meet common needs.

East-West Gateway is the only federally designated metropolitan planning organization for the region. Its 24-member board consists of representatives from the city of St. Louis and Franklin, Jefferson, St. Charles, and St. Louis counties in Missouri and Madison, Monroe, and St. Clair counties in Illinois. Its primary mission is to develop a comprehensive transportation plan for the region. Other East-West Gateway duties include monitoring air and water quality issues, overseeing homeland security expenditures, and assisting local governments in community planning.

The council’s staff is available to assist local governments by providing research, analysis and support in their efforts to more efficiently and effectively serve the needs of their citizens on a wide range of metropolitan issues.